

# TOWNSHIP OF MINDEN HILLS ASSET MANAGEMENT PLAN PHASE I



DECEMBER 2013

GGG PROJECT NO. 13-1-5638



Prepared by:



The Greer Galloway Group

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## Executive Summary

This Asset Management Plan (AMP) has been developed by the Greer Galloway Group Inc., in consultation with municipal staff, to provide high level guidance to Municipal Council, administrative staff and Department Heads in the long term management of cost controlled services provided to ratepayers and other members of the public utilizing those services. It is not intended to provide detailed financial data for specific projects but rather provide the framework which staff can use to forecast revenue and expenses and develop budgets for specific projects. It is anticipated that this will be a living document which will be updated periodically in order to capture actual revenue and expenses costs.

This document is Phase I of II and presents data related to the Transportation and Environmental departments only with allocation of a proportionate amount of the general administrative costs incurred by the municipality. Phase II will provide revenue and expenses for the other municipal departments and will be provided in a similar report to be prepared early in 2014, as requested by the municipality. The data were compiled over the course of several weeks, reviewed by appropriate municipal staff and is presented on comprehensive spreadsheets attached to this report.

The financial plan has been developed utilizing actual revenue and expense data from recent financial statements, cost data for similar assets from other municipalities, benchmark costs developed during preparation of various studies (road needs analysis, bridge assessments, etc.) for this municipality and others, supplier cost data and the in-house knowledge and experience of our engineering staff. This report (Phase I of II) covers only two of the municipal departments and common administrative costs have been prorated to each department based upon the department contribution to the overall revenue stream.

The financial plan sets out a high level framework to manage revenue and expenses pertaining to existing significant assets while at the same time identifying the estimated costs of future major acquisitions, and the probable need for making those acquisitions. The spreadsheet has been set up to include a 2% annual inflation factor. This figure is a conservative estimate based broadly on the Consumer Price Index, currently about 1.5%, and provides a reasonable level of comfort for forecasting most of the common expenses. It should be noted, however, that some costs such as fuel and electricity are particularly difficult to forecast.

The spreadsheets identify revenue and expenses related to normal operating and maintenance costs for the Transportation and Environmental departments as well as annual capital costs related to significant expenditures (i.e. new pumps at the sewage station, road / bridge reconstruction, major equipment, etc.). The costs are provided at a high level only and do not identify the detailed expenses. For example, Osprey Road has a normal maintenance cost of \$2,500 (inflated by 2% per year) for grading, minor ditching, brushing, etc. and will have an expenditure of \$100,000 in 2015 to provide double surface treatment for this road. The detailed costs of individual elements are not identified but are included in the overall budget. The capital expense figure was generated from the last road needs report which identified required work. A similar process can be used to review the other expenses. Vehicles are replaced based on age and common practice. Environmental expenses are generally related to OCWA and projected replacement needs for pumps and other equipment are based on data provided by OCWA to the municipality.

The key elements of the financial plan are summarized below:

Year	Transportation Department				Environmental Department				Total
	Revenue	Operational Expenses	Total Cost of Assets	Surplus (Deficit)	Revenue	Operational Expenses	Total Cost of Assets	Surplus (Deficit)	
2014	\$ 2,440,000	\$ 994,500	\$ 1,902,500	\$ (457,000)	\$ 1,035,000	\$ 588,000	\$ 453,000	\$ (6,000)	\$ (463,000)
2015	\$ 2,489,000	\$ 1,014,500	\$ 1,417,000	\$ 57,500	\$ 1,055,000	\$ 600,000	\$ 384,500	\$ 70,500	\$ 128,000
2016	\$ 2,538,500	\$ 1,034,500	\$ 1,586,500	\$ (82,500)	\$ 1,067,500	\$ 612,000	\$ 408,000	\$ 56,500	\$ (26,000)
2017	\$ 2,589,500	\$ 1,055,500	\$ 1,532,500	\$ 1,500	\$ 1,097,500	\$ 624,000	\$ 559,500	\$ (86,000)	\$ (84,500)
2018	\$ 2,641,000	\$ 1,076,500	\$ 1,650,000	\$ (85,000)	\$ 1,119,500	\$ 636,500	\$ 537,500	\$ (54,500)	\$ (140,000)
2019	\$ 2,694,000	\$ 1,098,000	\$ 1,605,500	\$ (9,500)	\$ 1,127,500	\$ 649,000	\$ 522,000	\$ (43,500)	\$ (53,000)
2020	\$ 2,748,000	\$ 1,120,000	\$ 1,636,000	\$ (8,000)	\$ 1,150,500	\$ 662,000	\$ 480,500	\$ 8,000	\$ 0
2021	\$ 2,802,500	\$ 1,142,500	\$ 1,664,500	\$ (4,500)	\$ 1,173,000	\$ 675,500	\$ 461,500	\$ 36,000	\$ 31,500
2022	\$ 2,859,000	\$ 1,165,000	\$ 1,942,500	\$ (248,500)	\$ 1,196,500	\$ 689,000	\$ 455,000	\$ 52,500	\$ (196,000)
2023	\$ 2,916,500	\$ 1,188,500	\$ 1,932,500	\$ (204,500)	\$ 1,220,500	\$ 702,500	\$ 476,500	\$ 41,500	\$ (163,000)
<b>Total</b>	<b>\$26,718,000</b>	<b>\$10,889,500</b>	<b>\$16,869,500</b>	<b>\$ (1,041,000)</b>	<b>\$11,251,500</b>	<b>\$ 6,438,500</b>	<b>\$ 4,738,000</b>	<b>\$ 75,000</b>	<b>\$ (966,000)</b>

The Plan is intended to safeguard the infrastructure the municipality currently possesses, to identify the time and need for significant future investments, and to provide evidence to upper level government entities when financial assistance is required to meet emergent challenges that the municipality cannot singularly accommodate within the existing revenue and expenses.





## Introduction

### The Township Location and Characteristics

The Township is located on the southern end of the Haliburton Highlands in Central Ontario. It includes the Village of Minden, the community of Lutterworth and part of Carnarvon. It is intersected by three (3) provincial highways. Minden is the Township's largest urban centre which dates back to 1859 and also contains a unique riverwalk pathway system along the Gull River and throughout the Village.

The Township has an area of 878 km<sup>2</sup> and a year round population base of 5,600 people. Summertime seasonal population, however, exceeds 11,000 people. The landscape is characterized by relatively small urban settlements located within rural areas and alongside waterfront areas. The Township is predominantly rural with heavily forested, rocky areas with numerous lakes and water courses. The dominant soil characteristics are silts, sands, clays, granular deposits and various wetlands adjacent to rock outcrops.

### The Township Goals

The existing infrastructure is largely buildings, roads, and bridges which require on-going repair and maintenance efforts. In addition to that, local residents and the travelling public continually want increased levels of service from that infrastructure, as well as additions to it. Annual costs are climbing and the Municipal Council requires an improved cost control system. Hence the need for an Asset Management Plan.

The Plan has been developed to assist Council controlling those costs by making long range plans and appropriate decisions with respect to operation, maintenance, replacement, renewal and ultimately the probable disposal of units as may become necessary. The Plan is intended to steer Council towards prioritizing its needs over its wants, and to ensure that future infrastructure investments will be made at appropriate times such that they will be properly purchased, operated and maintained in harmony with the existing assets. It will also illustrate to Council wherever and whenever funding assistance might be required when major future expenditures are clearly beyond its economic control.

The intended goals can therefore be stated as follows:

- to ensure an adequate level of service exists to satisfy the needs of the residents with respect to existing infrastructure and community facilities.
- to encourage and assist future development within the township by providing new infrastructure services and facility improvements to meet the demands of the residents and the public at large.
- to ensure that new services and facility improvements will meet the requirements of all existing municipal ordinances and environmental protection standards.
- to ensure that sustainable and appropriate use is being obtained from existing natural resources and topographical features.

### The Purpose of the Plan

The Plan will provide Council with the information it needs to determine when to add new items to its infrastructure, and how to operate, maintain, expand, renew and ultimately dispose of them when useful service life timelines have been reached.

It will identify the Township's significant assets and their financial needs, inclusive of buildings, roads, bridges, water tower and distribution systems, waste disposal, and large equipment.

It will identify the levels of service to the public in a sustainable manner, maximize the benefits, and manage the inherent risks of owning such infrastructure.

It will set strategic priorities and will aid the decision making process when the Municipal Council is contemplating new investments.



### **Significant Infrastructure Assets Included in Phase I of the Plan**

The major assets of the Township to be addressed in Phase I belong to the Transportation and Environmental Services Departments and are listed hereafter. All financial issues and concerns related to them are included and monitored in the Plan.

- Existing Buildings
- Equipment
- Vehicles
- Municipal Roads and Culverts
- Municipal Bridges
- Water Tower and Distribution Systems
- Waste Water Systems

All of the other major assets of the Township will be addressed in Phase II of the Asset Management Plan.

### **Duration of the Asset Management Plan**

The Plan is intended to be a living document that will provide direction for both short and long term management of all assets. An initial 10 Year Financial Plan is prepared. Three Year Updates are then undertaken within the 10 Year Financial Plan and a new 10 Year Financial Plan is prepared following the end of the third Three Year Update.

The recurring 10 Year Financial Plans will contain any new items that may have been acquired and will include any revised evaluations and improvements gained from each of the earlier Plans.

### **The Development of the Plan**

This initial 10 Year Financial Plan has been developed after reviewing the Township's recent annual financial statements, its current debt analysis, and its existing infrastructure inventory of buildings, roads, bridges, large equipment, motor vehicles, water and waste water systems.

It has been compiled through the joint efforts of the administrative staff of the Township and the engineering expertise from the consulting firm of Greer Galloway.

### **The State of the Local Infrastructure**

The buildings and contents are reviewed annually by insurance companies and assigned current replacement values. Current values are then determined based on condition ratings and expected remaining service lifetimes.

The latest Road Needs Study is used to determine current road values. Benchmark costs and desirable road improvements are contained in that document. The roads are rated on a basis of current condition vs. a desired condition.

Bridge improvements are determined by professional structural engineers doing visual field inspections every two (2) years. Ultimate replacement costs are determined by applying square meter construction costs against the required area of the new bridge deck. All bridges are rated as having 100 year serviceable lifetimes. Major culvert installations exceeding 3m in span, and classified as bridges, are rated as having 30 years serviceable lifetimes.

Equipment and machinery is valued annually based upon performance characteristics and operator opinion. Replacement costs are determined by manufacturers' price listings.

A Table of Assets identifying type, age, service life expectations, current conditions, rated values and probable replacement costs, is provided in Appendix A. New assets, as may be acquired, are added following each 3 Year Update.

### **The Desired Levels of Service**

The desired levels of asset performance are established through a combination of the following events:

- Municipal Council's decisions based upon its desire to satisfy the demands of its residents and the public at large, and
- Condition ratings of the assets as determined by knowledgeable and trained professional personnel and/or consultants retained by the Council.

Buildings should be rated by professional engineers prior to each 10 year renewal Plan. Replacement items and upgrade costs should be determined and included in a report.



Major equipment replacements should occur based upon performance levels and staff operator recommendations.

Road improvements should be governed by updated Road Needs Studies and prioritized as finances permit based upon decisions reached by the Municipal Council.

Bridges should be upgraded, repaired, and maintained in accordance with OSIM Bridge Inspection Reports which are delivered by professional structural engineers every 2 years.

### The Asset Management Strategy

The Asset Management Strategy is based upon annual charts containing all significant assets as they relate to maintenance, renewals or rehabilitations, expansion, replacement, disposal expense, debt repayment and preventative risk analysis. The annual charts are prepared for the entire 10 year period and estimated summary cost totals are then inserted into the 10 Year Financial Plan.

Annual maintenance costs have been determined as follows:

- All Buildings As per past year record reviews
- Municipal Roads All services requiring repeat annual work (with the exception of snow plowing & winter sanding which are operational expenses)  
i.e. – patching, crack sealing, grading, ditching, gravel applications, dust control, grass mowing, brushing, sweeping, and signs and guide rail repairs.  
All inclusive: \$1,500 per km per year.
- Municipal Bridges As per Bi-Annual Structural Inspection Reviews
- Motor Vehicles and Equipment \$2,000 per year for vehicles costing less than \$100,000  
Varying cost per year for vehicles and equipment costing greater than \$100,000 based on past records
- Water and Waste Water Systems As per past year record reviews

Road rehabilitation and reconstruction has been scheduled in accordance with the latest Road Needs Study, which covers up to 2015. For 2016 and the remaining years of the Plan, a budget of approximately \$250,000 for resurfacing and \$400,000 for reconstruction have been carried forward each year.

Renewals, rehabilitations, and replacement costs for large motor vehicles and equipment exceeding \$100,000 are determined from insurance valued replacement costs and manufacturers' product data sheets.

Rehabilitation of sewer and water mains has been budgeted to start in 2017 for 300 m of each per year at a cost of \$300/m. It is noted that the timing of these rehabilitations will be dependent on the reconstruction schedule of the relevant sections of road. Similarly, in the event of an emergency replacement requirement of sewer and/or water main, the corresponding reconstruction any relevant road sections should occur at this time. Both the sewer and water systems are currently operating around 60% capacity, indicating room for future expansion. These expansions are unforeseen at this time and have not been included in the Plan. Re-evaluation of these expansions should occur at the time of the Three Year Updates.

Expansion costs are determined through the combined efforts of staff members and/or requested comments from external Parties.

All costs are based on a 2014 dollar value and are forecasted with a 2% increase each year for the remainder of the 10 Year Plan. The costs have been rounded to the nearest \$500 for simplicity.

### The Financing Strategy

The financing strategy is based upon the data contained in the 10 Year Financial Plan included in Appendix B. This document provides actual expenditures for all infrastructure assets. Comparing these expenditures with revenue forecasts based on historical records, the 10 Year Financial Plan identifies funding shortfalls, surpluses and amounts that may be dedicated to Reserve Fund deposits to finance emergent activities. It also highlights occasions when the Township may require funding assistance from upper level government entities for major asset replacements that cannot be funded locally.



**Appendix A**  
**Table of Assets**



**TABLE OF ASSETS**

ID No.	Asset Description	Age	Service Life	Condition	Value (2014 \$)	Replacement Cost (2014 \$)
<b>BUILDINGS:</b>						
BUIL-GA-0001	Garage-Patrol #1, Minden	54 years	150 years	good	\$ 30,000	\$ 426,500
BUIL-GA-0002	Garage-Patrol #2, Lutterworth	39 years	75 years	good	\$ 22,000	\$ 214,000
BUIL-GA-0003	Salt/Sand Dome & Garage-Patrol #2	22 years	125 years	good	\$ 113,000	\$ 396,000
BUIL-GA-0004	Garage-Patrol #3, Kinmount	64 years	100 years	good	\$ 14,000	\$ 396,000
BUIL-OP-0012	Sewage Treatment Plant, Minden	37 years	50 years	good	\$ 463,500	\$ 7,604,500
BUIL-OP-0013	Office, Lunchroom & Training Facility	74 years	150 years	good	\$ 6,000	\$ 202,000
BUIL-OP-0014	Water (Potable) Treatment/Pumphouse	49 years	75 years	good	\$ 14,500	\$ 702,000
BUIL-OP-0018	Lutterworth Water Treatment Plant	?	?	good	?	\$ 300,000
BUIL-OP-0019	Pumping Station #1, 27 Orde	37 years	50 years	good	\$ 292,500	\$ 4,796,500
BUIL-OP-0020	Pumping Station #2, 31 Invergordon	37 years	50 years	good	\$ 356,500	\$ 5,849,500
BUIL-ST-0004	Sand & Salt Dome – Patrol #1	22 years	125 years	good	\$ 142,000	\$ 288,000
BUIL-ST-0005	Sand Dome – 3500 sq.m. – Patrol #3	64 years	100 years	good	\$ 9,500	\$ 319,500
BUIL-ST-0006	Salt Shed – 500 tonne - Patrol #3	64 years	75 years	good	\$ 1,000	\$ 70,000
BUIL-ST-0007	Storage Building – Roads	89 years	100 years	fair	\$ 1,000	\$ 94,000
BUIL-ST-0008	Storage Barn	94 years	115 years	poor	\$ 1,500	\$ 93,000
<b>EQUIPMENT:</b>						
EQUI-MI-0003	GenSet - Sewage Plant	7 years	20 years	good	\$ 33,000	\$ 117,000
	GenSet - PS1					
	GenSet - Lutterworth Water Plant					
	GenSet - Minden Water Plant					
EQUI-OP-0013	2004 Thompson Steamer	10 years	20 years	fair	\$ 6,000	\$ 18,000
EQUI-OP-0014	1992 Thompson Steamer	22 years	20 years	poor	\$ 1,000	\$ 18,000
<b>LAND IMPROVEMENT:</b>						
LAIP-MI-0012	Lutterworth Estates Fencing	3 years	15 years	good	\$ 12,000	\$ 16,000
<b>MUNICIPAL BRIDGES:</b>						
LIAS-BR-0001	Bridge – Sunnybrook	58 years	100 years	good	\$ 844,500	\$ 2,010,000
LIAS-BR-0002	Bridge – Clergyhouse	84 years	100 years	fair	\$ 47,500	\$ 294,000
LIAS-BR-0003	Bridge – Mitchells	97 years	100 years	fair	\$ 30,000	\$ 984,000
LIAS-BR-0004	Bridge – Iroindale Road	17 years	100 years	good	\$ 921,500	\$ 1,110,000
LIAS-BR-0005	Bridge – Milburn Road	2 years	100 years	good	\$ 195,500	\$ 207,500
LIAS-BR-0006	Bridge – Salerno Lake Road	12 years	100 years	good	\$ 612,500	\$ 696,000
LIAS-BR-0007	Bridge – Ritchie Falls Road	44 years	100 years	fair	\$ 336,000	\$ 600,000
LIAS-BR-0008	Bridge – Sedgwick Road	94 years	100 years	fair	\$ 32,000	\$ 528,000
LIAS-BR-0009	Bridge – Scott’s Dam–Walking Bridge	84 years	100 years	poor	\$ 88,500	\$ 552,000
LIAS-BR-0010	Bridge – Soyer’s Lake Road	44 years	100 years	good	\$ 81,000	\$ 144,000





**TABLE OF ASSETS**

ID No.	Asset Description	Age	Service Life	Condition	Value (2014 \$)	Replacement Cost (2014 \$)
LIAS-BR-0011	Bridge – Rackety Creek Culvert	44 years	50 years	good	\$ 4,500	\$ 87,500
LIAS-BR-0012	Bridge – Francis Road	34 years	100 years	good	\$ 182,500	\$ 276,000
LIAS-BR-0013	Bridge – Ritchie Falls Bridge 2	84 years	100 years	fair	\$ 39,500	\$ 246,000
LIAS-BR-0014	Bridge – Riverwalk (Footbridge)	5 years	40 years	good	\$ 87,000	\$ 109,500
LIAS-BR-0015	Bridge – Riverwalk (Footbridge)	4 years	40 years	good	\$ 99,500	\$ 119,500
LIAS-BR-0016	Bridge – Riverwalk (Snowmobile)	4 years	40 years	good	\$ 74,500	\$ 89,500
<b>MUNICIPAL ROADS:</b>						
LIAS-RO-0001	Roads					
<b>VILLAGE OF MINDEN</b>						
	Allister Street, 0.1 km	n/a	n/a	good		\$ 8,500
	Anson Street, 0.7 km	n/a	n/a	good		\$ 65,500
	Archie Street, 0.1 km	n/a	n/a	good		\$ 8,500
	Bobcaygeon Road, 1.3 km	n/a	n/a	poor		\$ 154,000
	Booth Crescent, 0.2 km	n/a	n/a	good		\$ 21,500
	Candace Street, 0.1 km	n/a	n/a	good		\$ 7,000
	Chandos Street, 0.2 km	n/a	n/a	good		\$ 17,500
	Donald Street, 0.2 km	n/a	n/a	good		\$ 17,000
	Ferguson Street, 0.1 km	n/a	n/a	good		\$ 8,500
	Fleming Road East, 0.4 km	n/a	n/a	good		\$ 32,000
	Fleming Road, 2.1 km	n/a	n/a	good		\$ 167,500
	Floralan Park Road, 0.4 km	n/a	n/a	fair		\$ 37,500
	George Street, 0.2 km	n/a	n/a	good		\$ 17,000
	Golf Course Road, 0.3 km	n/a	n/a	good		\$ 28,000
	Highland Boulevard, 0.4 km	n/a	n/a	good		\$ 42,000
	Hunter Street, 0.1 km	n/a	n/a	good		\$ 8,500
	IGA Road, 0.1 km	n/a	n/a	good		\$ 10,000
	Invergordon Avenue, 1.2 km	n/a	n/a	good		\$ 105,000
	Knob Hill Court, 0.2 km	n/a	n/a	good		\$ 21,000
	Lyons Street, 0.2 km	n/a	n/a	good		\$ 17,500
	Main Street, 1 km	n/a	n/a	good	\$ 400,000	\$ 400,000
	McKay Street, 0.4 km	n/a	n/a	good		\$ 34,000
	McKnight Street, 0.2 km	n/a	n/a	good		\$ 19,500
	McLeod Street, 0.1 km	n/a	n/a	good		\$ 8,500
	McPherson Street, 0.2 km	n/a	n/a	good		\$ 17,000
	Milne Street, 0.2 km	n/a	n/a	good		\$ 17,000
	Minden Park Street, 0.3 km	n/a	n/a	fair		\$ 25,000
	Newcastle Street, 0.6 km	n/a	n/a	good	\$ 200,000	\$ 200,000
	Orde Street, 1.2 km	n/a	n/a	good		\$ 102,500
	Parkside Street, 0.3 km	n/a	n/a	good	\$ 120,000	\$ 120,000
	Payne Street, 0.1 km	n/a	n/a	good		\$ 7,000
	Peck Street, 0.1 km	n/a	n/a	good		\$ 9,500
	Prentice Street, 0.4 km	n/a	n/a	good		\$ 34,000
	Prentiskoka Heights, 0.4 km	n/a	n/a	good		\$ 33,500
	Prince Street, 0.6 km	n/a	n/a	fair		\$ 56,500
	Pritchard Street, 0.1 km	n/a	n/a	good		\$ 9,500
	Rotary Park Road, 0.1 km	n/a	n/a	good		\$ 6,500



**TABLE OF ASSETS**

ID No.	Asset Description	Age	Service Life	Condition	Value (2014 \$)	Replacement Cost (2014 \$)
	South Water Street, 1.1 km	n/a	n/a	good		\$ 104,500
	St. Germaine Street, 0.3 km	n/a	n/a	good		\$ 25,500
	Stouffer Street, 0.3 km	n/a	n/a	fair		\$ 23,000
	Teasdale Street, 0.1 km	n/a	n/a	fair		\$ 9,000
	Water Tower Road, 0.3 km	n/a	n/a	good		\$ 20,500
	ANSON, HINDON & MINDEN					
	Alexander Road, 1.6 km	n/a	n/a	fair	\$ 90,000	\$ 114,000
	Ball Road, 0.1 km	n/a	n/a	fair	\$ 5,000	\$ 6,500
	Bat Lake Road, 4.7 km	n/a	n/a	good		\$ 414,500
	Beer Lake Road, 1.1 km	n/a	n/a	good		\$ 72,000
	Ben Road, 0.3 km	n/a	n/a	fair	\$ 12,000	\$ 16,500
	Bethel Road, 5.3 km	n/a	n/a	good		\$ 445,000
	Blairhampton Road, 9 km	n/a	n/a	good		\$ 819,000
	Bobcaygeon Road, 12.2 km	n/a	n/a	fair	\$ 288,000	\$ 1,088,000
	Boyd Road, 0.3 km	n/a	n/a	fair	\$ 12,000	\$ 16,500
	Brady Lake Road, 7.4 km	n/a	n/a	good	\$ 309,000	\$ 609,000
	Brigham Road, 2.2 km	n/a	n/a	good		\$ 120,000
	Caribou Road, 2.4 km	n/a	n/a	good		\$ 191,500
	Chambers Road, 1.3 km	n/a	n/a	good		\$ 71,000
	Clarence Road, 0.2 km	n/a	n/a	fair		\$ 12,500
	Claude Brown Road, 1.7 km	n/a	n/a	good		\$ 121,500
	Cold Springs Road, 0.2 km	n/a	n/a	fair	\$ 4,500	\$ 7,500
	Colonial Road, 0.3 km	n/a	n/a	fair	\$ 12,000	\$ 16,500
	Cox Farm Road, 2 km	n/a	n/a	good		\$ 193,000
	Crooked House Road, 1.4 km	n/a	n/a	fair	\$ 114,000	\$ 120,000
	Curtiss Drive, 0.4 km	n/a	n/a	good		\$ 32,000
	Dennison Road, 1.5 km	n/a	n/a	fair	\$ 59,500	\$ 82,000
	Duck Lake Road, 7.3 km	n/a	n/a	good		\$ 613,000
	East Road, 0.5 km	n/a	n/a	fair		\$ 42,500
	Gainer Road, 0.4 km	n/a	n/a	fair		\$ 22,000
	Grace Road, 0.6 km	n/a	n/a	good		\$ 58,000
	Judge Jordan Road, 0.5 km	n/a	n/a	good		\$ 48,500
	Keewyidin Road, 0.5 km	n/a	n/a	good		\$ 35,500
	Kelson Road, 0.2 km	n/a	n/a	fair		\$ 18,000
	Lakeside Drive, 1.7 km	n/a	n/a	fair	\$ 82,000	\$ 107,000
	Lochlin Road, 3.2 km	n/a	n/a	good	\$ 102,000	\$ 102,000
	Lugers Road, 0.2 km	n/a	n/a	fair		\$ 12,500
	Maeber Road, 1.1 km	n/a	n/a	good		\$ 94,000
	Mountain View Drive, 1.2 km	n/a	n/a	fair		\$ 106,000
	Nesbitt Road, 1 km	n/a	n/a	good		\$ 71,500
	Old Ingoldsby Road, 1.2 km	n/a	n/a	fair		\$ 65,500
	Omagaki Road, 0.3 km	n/a	n/a	fair	\$ 14,500	\$ 19,000
	Osprey Road, 1.8 km	n/a	n/a	fair		\$ 159,000
	Peterson Road, 2.1 km	n/a	n/a	good		\$ 179,500
	Plantation Road, 2 km	n/a	n/a	good		\$ 168,000
	Pleasure Point Road, 0.9 km	n/a	n/a	fair		\$ 49,000
	Puffer Road, 0.2 km	n/a	n/a	good		\$ 12,500
	Queens Line Road, 5.3 km	n/a	n/a	good		\$ 423,000
	Ransley Road, 0.6 km	n/a	n/a	fair		\$ 38,000



**TABLE OF ASSETS**

ID No.	Asset Description	Age	Service Life	Condition	Value (2014 \$)	Replacement Cost (2014 \$)
	Red Umbrella Road, 0.9 km	n/a	n/a	fair	\$ 31,000	\$ 75,000
	Reynolds Road, 3.5 km	n/a	n/a	fair	\$ 127,000	\$ 234,500
	Roberston Road, 0.4 km	n/a	n/a	fair		\$ 35,500
	Ross Road, 0.1 km	n/a	n/a	good		\$ 9,000
	Sapling Road, 0.1 km	n/a	n/a	fair	\$ 4,000	\$ 5,500
	Scotch Line Road East, 7 km	n/a	n/a	fair		\$ 604,500
	Shady Lane Drove, 0.2 km	n/a	n/a	fair	\$ 8,000	\$ 11,000
	Soyers Lake Road, 8.5 km	n/a	n/a	fair	\$ 549,500	\$ 591,500
	Sugar Bush Road, 0.1 km	n/a	n/a	fair	\$ 2,500	\$ 4,000
	Swan Road, 0.7 km	n/a	n/a	good		\$ 56,000
	Tait Trail Road, 0.5 km	n/a	n/a	fair	\$ 11,500	\$ 19,000
	Taylor Road, 0.4 km	n/a	n/a	fair		\$ 25,000
	Tennyson Road, 1.8 km	n/a	n/a	good		\$ 135,000
	Tom Bolton Road, 2.8 km	n/a	n/a	good	\$ 89,500	\$ 89,500
	Tulip Road, 5.2 km	n/a	n/a	poor	\$ 387,000	\$ 397,000
	Twelve Mile Lake Road West, 2.4 km	n/a	n/a	fair		\$ 211,500
	Voiccy Road, 3.6 km	n/a	n/a	fair		\$ 257,000
	Welch Road, 0.4 km	n/a	n/a	fair	\$ 10,500	\$ 15,000
	West Road, 0.5 km	n/a	n/a	fair		\$ 42,500
	Wigamog Road, 2.5 km	n/a	n/a	good		\$ 210,000
	Wilma Road, 0.3 km	n/a	n/a	fair		\$ 16,500
	Winding Creek Road, 0.2 km	n/a	n/a	fair		\$ 17,000
	LUTTERWORTH					
	Bob Lake Road, 1.1 km	n/a	n/a	good		\$ 77,000
	Buller Road, 6.5 km	n/a	n/a	good		\$ 558,500
	Cecil Grant Road, 0.5 km	n/a	n/a	good		\$ 21,000
	Clear Lake Road, 3.6 km	n/a	n/a	good		\$ 302,500
	Country Court, 0.4 km	n/a	n/a	good		\$ 33,500
	Davis Lake Road, 0.3 km	n/a	n/a	good		\$ 26,000
	Davis Lake Road, 9.4 km	n/a	n/a	good		\$ 803,000
	Denna Lake Road, 3.8 km	n/a	n/a	good		\$ 303,000
	Devils Lake Road, 0.5 km	n/a	n/a	good		\$ 45,500
	Forsters Road, 1.4 km	n/a	n/a	fair	\$ 53,500	\$ 74,500
	Green Gables Road, 0.5 km	n/a	n/a	poor	\$ 19,000	\$ 39,000
	Henderson Road, 1.1 km	n/a	n/a	poor	\$ 12,500	\$ 92,500
	Hoffman Road, 0.2 km	n/a	n/a	good		\$ 13,500
	Humphreys Road, 0.8 km	n/a	n/a	fair		\$ 56,000
	Hunter Creek Road, 2 km	n/a	n/a	fair	\$ 146,500	\$ 176,500
	Info Centre Road, 0.2 km	n/a	n/a	good		\$ 8,500
	Iron Mine Road, 6.2 km	n/a	n/a	poor	\$ 243,500	\$ 329,000
	Little Bob Lake Road, 1.3 km	n/a	n/a	good		\$ 122,000
	Lutterworth Pines Road, 0.6 km	n/a	n/a	good		\$ 53,000
	Miners Bay Road, 1.7 km	n/a	n/a	good		\$ 150,000
	Misttivale Trail, 0.7 km	n/a	n/a	fair		\$ 62,500
	Moore Lake Estate Road, 1.1 km	n/a	n/a	good		\$ 91,000
	Murdock Road, 1.4 km	n/a	n/a	fair		\$ 112,000
	Nye Line Road, 0.1 km	n/a	n/a	fair		\$ 8,500
	Pacific Road, 0.4 km	n/a	n/a	fair	\$ 12,000	\$ 31,500
	Rackety Trail, 3.8 km	n/a	n/a	good		\$ 319,000



**TABLE OF ASSETS**

ID No.	Asset Description	Age	Service Life	Condition	Value (2014 \$)	Replacement Cost (2014 \$)
	Ravine Road, 1.8 km	n/a	n/a	fair		\$ 133,000
	Rice Road, 1.3 km	n/a	n/a	good		\$ 103,500
	Sandy Bay Road, 1.5 km	n/a	n/a	fair	\$ 51,500	\$ 93,000
	Schaefer Road, 1.1 km	n/a	n/a	good		\$ 92,500
	Silver Road (Kinmount), 0.4 km	n/a	n/a	fair		\$ 28,000
	Sommerville Boundary, 3.7 km	n/a	n/a	fair		\$ 273,000
	Spar Lake Road, 2.8 km	n/a	n/a	fair	\$ 165,000	\$ 186,000
	Spring Valley Road, 2 km	n/a	n/a	good		\$ 161,000
	Starlight Road, 0.1 km	n/a	n/a	fair		\$ 8,500
	Swinsons Road, 3.7 km	n/a	n/a	good		\$ 284,500
	Water Access Road, 0.1 km	n/a	n/a	fair	\$ 2,500	\$ 4,000
	Wessel Road, 1.8 km	n/a	n/a	fair	\$ 106,500	\$ 113,500
	SNOWDON					
	Bacon Road, 3.7 km	n/a	n/a	fair		\$ 302,500
	Conway Road, 1.8 km	n/a	n/a	fair		\$ 126,000
	Dancey Road, 0.2 km	n/a	n/a	fair		\$ 11,000
	Dexter Road, 0.3 km	n/a	n/a	fair		\$ 25,000
	Elm Road, 0.1 km	n/a	n/a	fair		\$ 5,500
	Francis Road, 2.3 km	n/a	n/a	fair	\$ 99,000	\$ 129,000
	Geeza Road, 1.5 km	n/a	n/a	fair	\$ 61,500	\$ 84,000
	Hamilton Road, 1.7 km	n/a	n/a	fair		\$ 143,000
	Hancock Road, 0.4 km	n/a	n/a	fair	\$ 16,500	\$ 22,500
	Hospitality Road, 3.4 km	n/a	n/a	good		\$ 285,500
	Howland Junction Road, 1.1 km	n/a	n/a	good		\$ 77,000
	Irondale Road, 1.8 km	n/a	n/a	fair		\$ 164,000
	Jopling Road, 0.9 km	n/a	n/a	good		\$ 50,500
	Line Drive Road, 0.2 km	n/a	n/a	poor		\$ 8,500
	Lochlin Road, 1.1 km	n/a	n/a	fair		\$ 92,500
	Lot 17/18, 0.1 km	n/a	n/a	poor	\$ 2,500	\$ 7,000
	Lower Dutch Line, 0.9 km	n/a	n/a	fair		\$ 50,500
	Mark Twain Road, 0.7 km	n/a	n/a	good		\$ 39,000
	Milburn Hill Road, 0.3 km	n/a	n/a	fair		\$ 17,000
	Millburn Road, 7.8 km	n/a	n/a	fair	\$ 427,000	\$ 573,500
	Nicholls Road, 0.8 km	n/a	n/a	fair		\$ 52,000
	Porkys Road, 0.9 km	n/a	n/a	fair	\$ 39,000	\$ 63,000
	Pringle Road, 0.5 km	n/a	n/a	poor	\$ 20,500	\$ 28,000
	Ritchies Falls Road, 2.7 km	n/a	n/a	fair	\$ 160,500	\$ 214,500
	Ron Road, 1.1 km	n/a	n/a	good		\$ 84,500
	Salerno Lake Road, 3.6 km	n/a	n/a	fair		\$ 268,500
	Sandy Beach Road, 0.4 km	n/a	n/a	poor	\$ 16,500	\$ 22,500
	Sawdust Road, 0.3 km	n/a	n/a	good		\$ 17,000
	Scotts Dam Road, 0.8 km	n/a	n/a	fair	\$ 27,000	\$ 67,000
	Sedgwick Road, 3.3 km	n/a	n/a	good		\$ 252,000
	Silverwood Road, 0.7 km	n/a	n/a	fair		\$ 49,000
	Snowdon Park Road, 0.5 km	n/a	n/a	poor		\$ 28,000
	Station Street (Gelert), 0.3 km	n/a	n/a	good		\$ 25,000
	Thurslons , 0.3 km	n/a	n/a	good		\$ 17,000
	Upper Dutch Line Road, 1.5 km	n/a	n/a	good		\$ 73,500
	Vick Road, 1.5 km	n/a	n/a	fair	\$ 82,500	\$ 105,000





**TABLE OF ASSETS**

ID No.	Asset Description	Age	Service Life	Condition	Value (2014 \$)	Replacement Cost (2014 \$)
	Warder Road, 1 km	n/a	n/a	fair	\$ 69,000	\$ 84,000
	White Boundary Road, 4.7 km	n/a	n/a	poor		\$ 263,000
	Williams Road, 0.7 km	n/a	n/a	fair		\$ 39,000
LIAS-RO-0002	Streetlights	varies	varies	fair	\$ 6,500	\$ 124,000
	Cross Culverts, 4800m	varies	varies	fair	\$ 216,000	\$ 432,000
	Entrance Culverts, 2000m	varies	varies	fair	\$ 70,000	\$ 140,000
LIAS-SW-0001	Sidewalks, 6400m <sup>2</sup>	varies	varies	fair	\$ 3,500	\$ 635,500
<b>SEWER AND WATER DISTRIBUTION:</b>						
LIAS-SE-0001	Sewer Mains, Manholes, Valves, etc.	37 years	50 years	fair	\$ 159,000	\$ 1,272,000
LIAS-WT-0001	Reservoir and Water mains, Minden	37 years	50 years	fair	\$ 294,500	\$ 2,353,500
	Water Tower	5 years	50 years	good	\$ 2,840,500	\$ 3,100,000
LIAS-WT-0002	Lutterworth Water Mains	6 years	50 years	good	\$ 695,000	\$ 889,000
<b>VEHICLES:</b>						
VEHI-LI-0016	2003 Ford F450 XLCHAS 4X4	12 years	8 years	fair	\$ 1,000	\$ 66,500
VEHI-LI-0018	2007 Ford F150 4X4 Pickup	7 years	6 years	fair	\$ 1,000	\$ 37,000
VEHI-LI-0022	2003 International Truck	11 years	12 years	poor	\$ 16,000	\$ 204,000
VEHI-LI-0023	2005 Sterling Dump Truck	9 years	12 years	fair	\$ 42,500	\$ 204,000
VEHI-LI-0024	2004 Sterling Truck	11 years	12 years	fair	\$ 14,500	\$ 204,000
VEHI-LI-0025	2002 Volvo Tandem Snow/Dump	12 years	12 years	poor	\$ 1,000	\$ 204,000
VEHI-LI-0026	2002 Volvo Tandem Dump/Plow	13 years	12 years	poor	\$ 1,000	\$ 204,000
VEHI-LI-0028	2008 Ford F150 4X4 Pickup	6 years	6 years	good	\$ 1,000	\$ 36,000
VEHI-LI-0029	2008 Ford F150 4X4 Pickup	6 years	6 years	good	\$ 1,000	\$ 36,000
VEHI-LI-0032	2009 Ford F250 XL SC 4X4	5 years	8 years	good	\$ 16,000	\$ 46,500
VEHI-LI-0035	2010 International Plow & Wing	4 years	12 years	good	\$ 141,500	\$ 204,000
VEHI-LI-0038	2011 Ford F450 4x4 Crew Cab	3 years	8 years	good	\$ 47,000	\$ 87,000
VEHI-LI-0039	2013 Western Star Tandem Plow	2 years	12 years	good	\$ 157,500	\$ 211,500
	2014 Western Star Tandem Plow	1 years	12 years	good	\$ 171,500	\$ 211,500
	2013 Ford F150	1 years	8 years	good	\$ 27,500	\$ 32,000
VEHI-UN-0001	2006 Volvo Excavator	8 years	12 years	good	\$ 67,000	\$ 249,500
VEHI-UN-0002	1990 Tractor with 6 foot side mower	24 years	25 years	good	\$ 2,500	\$ 85,000
VEHI-UN-0003	1997 New Holland Backhoe	17 years	12 years	good	\$ 1,000	\$ 125,000
VEHI-UN-0007	1987 Case 621 B Loader	27 years	12 years	fair	\$ 1,000	\$ 179,500
VEHI-UN-0008	1989 Agro Tractor model 620	25 years	20 years	fair	\$ 1,000	\$ 111,000
VEHI-UN-0009	2007 Volvo Grader - Model G940	6 years	12 years	good	\$ 121,500	\$ 273,500
VEHI-UN-0010	2009 New Holland Wheel Loader	5 years	12 years	good	\$ 107,500	\$ 204,000
VEHI-UN-0011	2010 New Holland Loader Backhoe	4 years	12 years	good	\$ 59,500	\$ 93,000



**Appendix B**  
**10 Year Financial Plan**



## 10-YEAR FINANCIAL PLAN

<b>ANNUAL REVENUES &amp; ADMINISTRATIVE EXPENSES</b>											
Item ID No.	Item Description	Year									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
1	<i>Revenues - Transportation</i>										
	Fees and charges	\$ 40,000	\$ 41,000	\$ 41,500	\$ 42,500	\$ 43,500	\$ 44,000	\$ 45,000	\$ 46,000	\$ 47,000	\$ 48,000
	Taxation	\$ 1,870,000	\$ 1,907,500	\$ 1,945,500	\$ 1,984,500	\$ 2,024,000	\$ 2,064,500	\$ 2,106,000	\$ 2,148,000	\$ 2,191,000	\$ 2,235,000
	Penalty and interest income	\$ 75,000	\$ 76,500	\$ 78,000	\$ 79,500	\$ 81,000	\$ 83,000	\$ 84,500	\$ 86,000	\$ 88,000	\$ 89,500
	General Grants	\$ 455,000	\$ 464,000	\$ 473,500	\$ 483,000	\$ 492,500	\$ 502,500	\$ 512,500	\$ 522,500	\$ 533,000	\$ 544,000
	<b>Total Revenue - Transportation</b>	<b>\$ 2,440,000</b>	<b>\$ 2,489,000</b>	<b>\$ 2,538,500</b>	<b>\$ 2,589,500</b>	<b>\$ 2,641,000</b>	<b>\$ 2,694,000</b>	<b>\$ 2,748,000</b>	<b>\$ 2,802,500</b>	<b>\$ 2,859,000</b>	<b>\$ 2,916,500</b>
	<i>Revenues - Environmental</i>										
	User and application fees	\$ 1,010,500	\$ 1,030,500	\$ 1,051,500	\$ 1,072,500	\$ 1,094,000	\$ 1,115,500	\$ 1,138,000	\$ 1,160,500	\$ 1,184,000	\$ 1,207,500
	Frontage charges	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500	\$ 13,500					
	Penalty and interest income	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 11,500	\$ 12,000
	Misc. Other	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	<b>Total Revenue - Environmental</b>	<b>\$ 1,035,000</b>	<b>\$ 1,055,000</b>	<b>\$ 1,076,500</b>	<b>\$ 1,097,500</b>	<b>\$ 1,119,500</b>	<b>\$ 1,127,500</b>	<b>\$ 1,150,500</b>	<b>\$ 1,173,000</b>	<b>\$ 1,196,500</b>	<b>\$ 1,220,500</b>
	<b>Total Revenue</b>	<b>\$ 3,475,000</b>	<b>\$ 3,544,000</b>	<b>\$ 3,615,000</b>	<b>\$ 3,687,000</b>	<b>\$ 3,760,500</b>	<b>\$ 3,821,500</b>	<b>\$ 3,898,500</b>	<b>\$ 3,975,500</b>	<b>\$ 4,055,500</b>	<b>\$ 4,137,000</b>
2	<i>Expenses</i>										
	Operational Costs - Transportation	\$ 994,500	\$ 1,014,500	\$ 1,034,500	\$ 1,055,500	\$ 1,076,500	\$ 1,098,000	\$ 1,120,000	\$ 1,142,500	\$ 1,165,000	\$ 1,188,500
	Operational Costs - Environmental	\$ 588,000	\$ 600,000	\$ 612,000	\$ 624,000	\$ 636,500	\$ 649,000	\$ 662,000	\$ 675,500	\$ 689,000	\$ 702,500
	<b>Total Expenses</b>	<b>\$ 1,582,500</b>	<b>\$ 1,614,500</b>	<b>\$ 1,646,500</b>	<b>\$ 1,679,500</b>	<b>\$ 1,713,000</b>	<b>\$ 1,747,000</b>	<b>\$ 1,782,000</b>	<b>\$ 1,818,000</b>	<b>\$ 1,854,000</b>	<b>\$ 1,891,000</b>
	<b>Surplus Available for Asset Management</b>	<b>\$ 1,892,500</b>	<b>\$ 1,929,500</b>	<b>\$ 1,968,500</b>	<b>\$ 2,007,500</b>	<b>\$ 2,047,500</b>	<b>\$ 2,074,500</b>	<b>\$ 2,116,500</b>	<b>\$ 2,157,500</b>	<b>\$ 2,201,500</b>	<b>\$ 2,246,000</b>



## 10-YEAR FINANCIAL PLAN

ANNUAL COSTS OF ASSETS											
Item ID No.	Asset	Annual Costs									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>BUILDINGS:</b>											
BUIL-GA-0001	Garage - 5 Bay & Lunchroom - Patrol #1, Minden	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000
BUIL-GA-0002	Garage - Patrol #2, Lutterworth	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
BUIL-GA-0003	Salt & Sand Dome & Garage - Patrol #2, Lutterworth	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
BUIL-GA-0004	Garage - 4 Bay, Lunchroom & Office - Patrol #3, Kinmount	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
BUIL-OP-0012	Sewage Treatment Plant, 73 Orde, Minden	\$ 165,000	\$ 215,000	\$ 225,000	\$ 125,000	\$ 145,000	\$ 45,000	\$ 46,000	\$ 47,000	\$ 48,000	\$ 48,500
BUIL-OP-0013	Office, Lunchroom & Training Facility, Lutterworth	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
BUIL-OP-0014	Water (Potable) Treatment/Pumphouse, Minden	\$ 50,000	\$ 51,000	\$ 52,000	\$ 73,000	\$ 54,000	\$ 88,000	\$ 56,500	\$ 57,500	\$ 58,500	\$ 60,000
BUIL-OP-0018	Lutterworth Water Treatment Plant	\$ 30,000	\$ 30,500	\$ 31,000	\$ 32,000	\$ 62,500	\$ 33,000	\$ 34,000	\$ 34,500	\$ 35,000	\$ 64,500
BUIL-OP-0019	Pumping Station #1, 27 Orde Street	\$ 13,500	\$ 23,500	\$ 14,000	\$ 14,500	\$ 14,500	\$ 15,000	\$ 46,500	\$ 15,500	\$ 16,000	\$ 16,000
BUIL-OP-0020	Pumping Station #2, 31 Invergordon Street	\$ 19,000	\$ 9,500	\$ 19,500	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500	\$ 40,500	\$ 11,000	\$ 11,000
BUIL-ST-0004	Sand & Salt Dome - Patrol #1, Minden (Fleming St)	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
BUIL-ST-0005	Sand Dome - 3500 sq.m. - Patrol #3, Kinmount	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
BUIL-ST-0006	Salt Shed - 500 tonne - Patrol #3, Kinmount	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
BUIL-ST-0007	Storage Building - Roads (Open Garage), Gelert	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
BUIL-ST-0008	Storage Barn behind Equipment Depot/Garage, Minden	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	<b>Total Buildings</b>	<b>\$ 291,000</b>	<b>\$ 343,000</b>	<b>\$ 355,000</b>	<b>\$ 268,500</b>	<b>\$ 300,000</b>	<b>\$ 206,000</b>	<b>\$ 208,000</b>	<b>\$ 209,500</b>	<b>\$ 183,500</b>	<b>\$ 215,000</b>
<b>EQUIPMENT:</b>											
EQUI-MI-0003	Generator (GenSet) - Diesel, Portable c/w Trailer - Sewer Plant	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Generator (GenSet) - Diesel - PS1	\$ 13,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 75,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Generator (GenSet)- Deisel - Lutterworth Water Plant	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Generator (GenSet) - Diesel, Portable c/w Trailer - Minden Water Plant	\$ 65,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
EQUI-OP-0013	2004 Thompson Steamer	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
EQUI-OP-0014	1992 Thompson Steamer	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	<b>Total Equipment</b>	<b>\$ 81,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 79,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>LAND IMPROVEMENT:</b>											
LAIP-MI-0012	Lutterworth Estates Fencing, Hwy 35 Minden										





## 10-YEAR FINANCIAL PLAN

ANNUAL COSTS OF ASSETS											
Item ID	Asset	Annual Costs									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>MUNICIPAL BRIDGES:</b>											
LIAS-BR-0001	Bridge – Sunnybrook (Length – 30.5m & Width – 11.0m)			\$ 1,000		\$ 1,000		\$ 50,000	\$ 300,000	\$ 1,000	
LIAS-BR-0002	Bridge – Clergyhouse (Length – 5.6m & Width – 8.8m)			\$ 1,000	\$ 5,000	\$ 1,000		\$ 1,000		\$ 15,000	\$ 180,000
LIAS-BR-0003	Bridge – Mitchells (Length – 19.1m & Width – 5.0m)			\$ 1,000	\$ 15,000	\$ 65,000		\$ 1,000		\$ 1,000	
LIAS-BR-0004	Bridge – Irondale Road (Length – 29.3m & Width – 6.3m)			\$ 1,000	\$ 5,000	\$ 1,000		\$ 1,000		\$ 1,000	
LIAS-BR-0005	Bridge – Milburn Road (Length – 12.8m & Width – 4.3m)			\$ 1,000		\$ 1,000		\$ 1,000		\$ 1,000	
LIAS-BR-0006	Bridge – Salerno Lake Road (Length – 19.3m & Width – 6.0m)			\$ 1,000	\$ 13,500	\$ 1,000		\$ 1,000		\$ 17,100	
LIAS-BR-0007	Bridge – Ritchie Falls Road (Length – 17.6m & Width – 5.7m)	\$ 24,500		\$ 1,000		\$ 70,000		\$ 1,000		\$ 1,000	
LIAS-BR-0008	Bridge – Sedgwick Road (Length – 16.3m & Width – 5.4m)			\$ 1,000	\$ 8,000	\$ 1,000	\$ 15,000	\$ 1,000		\$ 1,000	
LIAS-BR-0009	Bridge – Scott’s Dam – Walking Bridge (Length – 5.1m & Width – 4.9m) (Pedestrian Bridge)			TO BE REMOVED IN 2017							
LIAS-BR-0010	Bridge – Soyer’s Lake Road (Length – 5.1m & Width – 4.9m)			\$ 1,000	\$ 1,000	\$ 1,000		\$ 10,000		\$ 1,000	
LIAS-BR-0011	Bridge – Rackety Creek Culvert (Total Span: 3.8m) (Poured Concrete)			\$ 1,000	\$ 1,000	\$ 1,000		\$ 1,000		\$ 1,000	
LIAS-BR-0012	Bridge – Francis Road (Length – 9.1m & Width – 5.1m)			\$ 200,000	\$ 1,000	\$ 1,000		\$ 1,000		\$ 1,000	
LIAS-BR-0013	Bridge – Ritchie Falls Bridge 2 (Length – 9.3m & Width – 4.4m)			\$ 20,000	\$ 172,500	\$ 1,000		\$ 1,000		\$ 1,000	
	<b>Total Bridges</b>	<b>\$ 24,500</b>	<b>\$ 0</b>	<b>\$ 230,000</b>	<b>\$ 222,000</b>	<b>\$ 145,000</b>	<b>\$ 15,000</b>	<b>\$ 70,000</b>	<b>\$ 300,000</b>	<b>\$ 42,000</b>	<b>\$ 180,000</b>
<b>MUNICIPAL ROADS:</b>											
LIAS-RO-0001	Roads										
	VILLAGE OF MINDEN										
	Allister Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	Anson Street, 0.7 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 10,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Archie Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Bobcaygeon Road, 1.3 km	\$ 802,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Booth Crescent, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Candace Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 10,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Chandos Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	Donald Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Ferguson Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Fleming Road East, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Fleming Road, 2.1 km	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 25,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
	Floralan Park Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	George Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	Golf Course Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Highland Boulevard, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Hunter Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	IGA Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Invergordon Avenue, 1.2 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Knob Hill Court, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Lyons Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 10,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Main Street, 1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000
	McKay Street, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	McKnight Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	McLeod Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	McPherson Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500



## 10-YEAR FINANCIAL PLAN

ANNUAL COSTS OF ASSETS											
Item ID No.	Asset	Annual Costs									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Milne Street, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Minden Park Street, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Newcastle Street, 0.6 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Orde Street, 1.2 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Parkside Street, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Payne Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Peck Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 10,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Prentice Street, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	Prentiskoka Heights, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500
	Prince Street, 0.6 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Pritchard Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Rotary Park Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	South Water Street, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	St. Germaine Street, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Stouffer Street, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Teasdale Street, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 20,500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Water Tower Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	ANSON, HINDON & MINDEN										
	Alexander Road, 1.6 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Ball Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Bat Lake Road, 4.7 km	\$ 7,000	\$ 7,000	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,500
	Beer Lake Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Ben Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Bethel Road, 5.3 km	\$ 79,500	\$ 8,000	\$ 8,500	\$ 8,500	\$ 8,500	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,500	\$ 9,500
	Blairhampton Road, 9 km	\$ 13,500	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,500	\$ 15,000	\$ 180,000	\$ 15,500	\$ 16,000	\$ 16,000
	Bobcaygeon Road, 12.2 km	\$ 18,500	\$ 400,000	\$ 19,000	\$ 19,500	\$ 20,000	\$ 20,500	\$ 21,000	\$ 21,500	\$ 21,500	\$ 22,000
	Boyd Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Brady Lake Road, 7.4 km	\$ 100,000	\$ 11,000	\$ 97,500	\$ 11,500	\$ 12,000	\$ 12,000	\$ 12,500	\$ 12,500	\$ 13,000	\$ 13,000
	Brigham Road, 2.2 km	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
	Caribou Road, 2.4 km	\$ 3,500	\$ 3,500	\$ 36,000	\$ 3,500	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
	Chambers Road, 1.3 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Clarence Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Claude Brown Road, 1.7 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Cold Springs Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Colonial Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Cox Farm Road, 2 km	\$ 40,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
	Crooked House Road, 1.4 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Curtiss Drive, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Dennison Road, 1.5 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Duck Lake Road, 7.3 km	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 12,000	\$ 12,000	\$ 12,500	\$ 12,500	\$ 160,000	\$ 13,000
	East Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 61,000
	Gainer Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Grace Road, 0.6 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Judge Jordan Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Keewydin Road, 0.5 km	\$ 1,000	\$ 7,500	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Kelson Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,500
	Lakeside Drive, 1.7 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Lochlin Road, 3.2 km	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000
	Lugers Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500



## 10-YEAR FINANCIAL PLAN

ANNUAL COSTS OF ASSETS											
Item ID No.	Asset	Annual Costs									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Maeber Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Mountain View Drive, 1.2 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Nesbitt Road, 1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Old Ingoldsby Road, 1.2 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Omagaki Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Osprey Road, 1.8 km	\$ 2,500	\$ 54,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 60,000	\$ 3,000	\$ 3,000	\$ 3,000
	Peterson Road, 2.1 km	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
	Plantation Road, 2 km	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 40,000
	Pleasure Point Road, 0.9 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Puffer Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Queens Line Road, 5.3 km	\$ 8,000	\$ 8,000	\$ 8,500	\$ 8,500	\$ 8,500	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,500	\$ 120,000
	Ransley Road, 0.6 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Red Umbrella Road, 0.9 km	\$ 1,500	\$ 50,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Reynolds Road, 3.5 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Roberston Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Ross Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Sapling Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Scotch Line Road East, 7 km	\$ 10,500	\$ 30,000	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 12,000	\$ 12,000	\$ 12,500	\$ 80,000
	Shady Lane Drove, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Soyers Lake Road, 8.5 km	\$ 13,000	\$ 13,500	\$ 13,500	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,500	\$ 15,000	\$ 15,000	\$ 15,500
	Sugar Bush Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Swan Road, 0.7 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Tait Trail Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Taylor Road, 0.4 km	\$ 6,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Tennyson Road, 1.8 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Tom Bolton Road, 2.8 km	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 5,000
	Tulip Road, 5.2 km	\$ 8,000	\$ 8,000	\$ 8,500	\$ 8,500	\$ 8,500	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,500	\$ 9,500
	Twelve Mile Lake Road West, 2.4 km	\$ 37,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
	Voicey Road, 3.6 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Welch Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	West Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Wigamog Road, 2.5 km	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 5,000
	Wilma Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Winding Creek Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	LUTTERWORTH										
	Bob Lake Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Buller Road, 6.5 km	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 11,500	\$ 12,000
	Cecil Grant Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Clear Lake Road, 3.6 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 80,000	\$ 6,500
	Country Court, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Davis Lake Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 4,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Davis Lake Road, 9.4 km	\$ 14,000	\$ 14,500	\$ 14,500	\$ 140,000	\$ 15,000	\$ 15,500	\$ 16,000	\$ 16,000	\$ 16,500	\$ 16,500
	Denna Lake Road, 3.8 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Devils Lake Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Forsters Road, 1.4 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Green Gables Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Henderson Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Hoffman Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Humphreys Road, 0.8 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000



## 10-YEAR FINANCIAL PLAN

ANNUAL COSTS OF ASSETS											
Item ID No.	Asset	Annual Costs									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Hunter Creek Road, 2 km	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
	Info Centre Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Iron Mine Road, 6.2 km	\$ 9,500	\$ 9,500	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500	\$ 10,500	\$ 11,000	\$ 11,000	\$ 11,500
	Little Bob Lake Road, 1.3 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Lutterworth Pines Road, 0.6 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Miners Bay Road, 1.7 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Misttivale Trail, 0.7 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Moore Lake Estate Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Murdock Road, 1.4 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Nye Line Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Pacific Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Rackety Trail, 3.8 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 100,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Ravine Road, 1.8 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Rice Road, 1.3 km	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 20,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
	Sandy Bay Road, 1.5 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Schaefer Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Silver Road (Kinmount), 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Sommerville Boundary, 3.7 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Spar Lake Road, 2.8 km	\$ 4,000	\$ 4,000	\$ 21,000	\$ 4,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 5,000
	Spring Valley Road, 2 km	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 70,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
	Starlight Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Swinsons Road, 3.7 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 80,000	\$ 6,500	\$ 6,500
	Water Access Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Wessel Road, 1.8 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	SNOWDON										
	Bacon Road, 3.7 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Conway Road, 1.8 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Dancey Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Dexter Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,500
	Elm Road, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Francis Road, 2.3 km	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 20,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
	Geeza Road, 1.5 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Hamilton Road, 1.7 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Hancock Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Hospitality Road, 3.4 km	\$ 5,000	\$ 5,000	\$ 100,000	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000
	Howland Junction Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 115,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Irondale Road, 1.8 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 100,000	\$ 3,000	\$ 3,000
	Jopling Road, 0.9 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Line Drive Road, 0.2 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 25,500
	Lochlin Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Lot 17/18, 0.1 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Lower Dutch Line, 0.9 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 75,000
	Mark Twain Road, 0.7 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Milburn Hill Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Millburn Road, 7.8 km	\$ 11,500	\$ 11,500	\$ 12,000	\$ 12,000	\$ 12,500	\$ 12,500	\$ 13,000	\$ 13,000	\$ 118,000	\$ 68,500
	Nicholls Road, 0.8 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 52,000	\$ 1,000
	Porkys Road, 0.9 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 42,500	\$ 2,000
	Pringle Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Ritchies Falls Road, 2.7 km	\$ 4,000	\$ 80,500	\$ 4,000	\$ 4,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 5,000





## 10-YEAR FINANCIAL PLAN

<b>ANNUAL COSTS OF ASSETS</b>											
Item ID No.	Asset	Annual Costs									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Ron Road, 1.1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Salerno Lake Road, 3.6 km	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,500	\$ 6,500	\$ 6,500
	Sandy Beach Road, 0.4 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Sawdust Road, 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Scotts Dam Road, 0.8 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 32,000	\$ 1,000
	Sedgwick Road, 3.3 km	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 60,000	\$ 6,000	\$ 6,000
	Silverwood Road, 0.7 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Snowdon Park Road, 0.5 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Station Street (Gelert), 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Thurslons , 0.3 km	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	Upper Dutch Line Road, 1.5 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Vick Road, 1.5 km	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
	Warder Road, 1 km	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	White Boundary Road, 4.7 km	\$ 7,000	\$ 7,000	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,500
	Williams Road, 0.7 km	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
	Road Construction - Pending Updated Needs Study due in 2014			\$ 400,000	\$ 408,000	\$ 416,000	\$ 424,500	\$ 433,000	\$ 441,500	\$ 450,500	\$ 459,500
	<b>Total Roads</b>	<b>\$ 1,460,000</b>	<b>\$ 1,008,500</b>	<b>\$ 1,061,000</b>	<b>\$ 1,068,500</b>	<b>\$ 1,228,000</b>	<b>\$ 1,127,000</b>	<b>\$ 1,125,500</b>	<b>\$ 1,143,500</b>	<b>\$ 1,390,000</b>	<b>\$ 1,434,000</b>
LIAS-RO-0002	Various Streetlights - Minden, Carnarvon, Ingoldsby, Irondale	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000
	Cross Culverts, assumed 300 @ 16m lengths (4800m) and 600mm diameter	\$ 50,000	\$ 51,000	\$ 52,000	\$ 53,000	\$ 54,000	\$ 55,000	\$ 56,500	\$ 57,500	\$ 58,500	\$ 60,000
	Entrance Culverts, assumed 500 @ 4m lengths (2000m) and 450mm diameter)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 6,000	\$ 6,000
LIAS-SW-0001	Various Sidewalks, 6400m <sup>2</sup>	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
	<b>Total Other Roads</b>	<b>\$ 57,000</b>	<b>\$ 58,000</b>	<b>\$ 59,000</b>	<b>\$ 60,500</b>	<b>\$ 61,500</b>	<b>\$ 62,500</b>	<b>\$ 64,000</b>	<b>\$ 65,000</b>	<b>\$ 67,000</b>	<b>\$ 68,500</b>
<b>SEWER AND WATER DISTRIBUTION:</b>											
	Sewer Main Rehabilitation - 300 metres/year				\$ 95,500	\$ 97,500	\$ 99,500	\$ 101,500	\$ 103,500	\$ 105,500	\$ 107,500
	Water Main Rehabilitation - 300 metres/year				\$ 95,500	\$ 97,500	\$ 99,500	\$ 101,500	\$ 103,500	\$ 105,500	\$ 107,500
LIAS-SE-0001	Sewer Mains, Manholes, Valves, etc.	\$ 22,500	\$ 23,000	\$ 23,500	\$ 24,000	\$ 24,500	\$ 25,000	\$ 25,500	\$ 26,000	\$ 26,500	\$ 27,000
LIAS-WT-0001	Water Storage Reservoir & Water Mains, Minden	\$ 32,500	\$ 12,500	\$ 13,000	\$ 13,000	\$ 13,500	\$ 13,500	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,500
	Water Tower	\$ 27,500	\$ 2,500	\$ 12,500	\$ 12,500	\$ 2,500	\$ 3,000	\$ 28,000	\$ 3,000	\$ 18,000	\$ 3,000
LIAS-WT-0002	Lutterworth Water Mains	\$ 10,000	\$ 10,000	\$ 10,500	\$ 10,500	\$ 11,000	\$ 11,000	\$ 11,500	\$ 11,500	\$ 11,500	\$ 12,000
	<b>Total Sewer and Water Distribution</b>	<b>\$ 92,500</b>	<b>\$ 48,000</b>	<b>\$ 59,500</b>	<b>\$ 251,000</b>	<b>\$ 246,500</b>	<b>\$ 251,500</b>	<b>\$ 282,000</b>	<b>\$ 261,500</b>	<b>\$ 281,500</b>	<b>\$ 271,500</b>
<b>VEHICLES:</b>											
VEHI-LI-0016	2003 Ford F450 1 Ton XLCHAS 4X4	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000						
VEHI-LI-0018	2007 Ford F150 4X4 Pickup	\$ 2,000									
VEHI-LI-0022	2003 International Truck c/w Plow & Sanding Equipment	\$ 7,000									
VEHI-LI-0023	2005 Sterling Dump Truck c/w Plow & Sanding Equipment	\$ 7,000	\$ 7,000	\$ 7,500							
VEHI-LI-0024	2004 Sterling Truck c/w Plow Equipment	\$ 7,000	\$ 7,000	\$ 7,500							
VEHI-LI-0025	2002 Volvo Tandem Axle Snowplow/Dump VHD										
VEHI-LI-0026	2002 Volvo Tandem Axle Dump Truck, Model VHD64B c/w Plow Equipment										
VEHI-LI-0028	2008 Ford F150 4X4 Pickup	\$ 2,000	\$ 2,000								
VEHI-LI-0029	2008 Ford F150 4X4 Pickup	\$ 2,000	\$ 2,000	\$ 2,000							
VEHI-LI-0032	2009 Ford F250 XL SC 4X4	\$ 3,000	\$ 3,000	\$ 3,000	\$ 50,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
VEHI-LI-0035	2010 International Truck c/w Plow & Wing Serial# 1HTWYAHT9AJ220890	\$ 7,000	\$ 7,000	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 8,000	\$ 8,000		
VEHI-LI-0038	2011 Ford F450 4x4 Crew Cab 1 Ton with Plow VIN# 1FD0X4HT9BEC83176	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,500	\$ 3,500	\$ 3,500		



